MANAGEMENT TRAINING HELPS THE SUPPLY CHAIN MINIMIZE PEOPLE CHALLENGES

Effectively managing employees within the supply chain can be difficult due to the frequently changing nature of the business. Making sure things happen when they need to for customers can leave people management as a lower priority.

APQC recently conducted a cross-industry study of people challenges at work that identified top challenges among both employees and managers.

TOP CHALLENGES...

...MANAGERS have with DIRECT REPORTS ... EMPLOYEES have with MANAGERS Resist change 51% **51%** Do not share enough information Lack necessary skills or knowledge **47%** Do not provide adequate direction 42% Lack capacity/time Lack motivation 38%Do not share enough 35% 32% Do not listen enough **29%** Are not collaborative Lack capacity/time 35%29% Do not offer feedback Are not accountable 35%

IMPACT OF THESE CHALLENGES

These challenges can have a detrimental effect on organizational efficiency, because they impact



APQC's research also indicates that the current methods organizations use to develop the skills of their managers are not comprehensive enough to truly address the top people challenges.

employees' ability to do their jobs.

TRAIN YOUR PEOPLE MANAGERS



Additional development for people managers can help address challenges regarding communication, planning, and interpersonal skills.

Leading organizations across industries have developed more comprehensive training programs for people managers that combine:

// on-the-job experience,

// mentoring from other leaders, and

- // training on projects simulating real- // traditional training programs on world problems,
 - people skills.

By providing a more comprehensive development program, organizations enable their managers to address people challenges, which allows all employees to do their jobs more efficiently and effectively.

